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10th Edition

Leader's Guide

2025 Update







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# **Preface**

# The Open Group

The Open Group is a global consortium that enables the achievement of business objectives through technology standards and open source initiatives by fostering a culture of collaboration, inclusivity, and mutual respect among our diverse group of 900+ memberships. Our membership includes customers, systems and solutions suppliers, tool vendors, integrators, academics, and consultants across multiple industries.

The mission of The Open Group is to drive the creation of Boundaryless Information Flow™ achieved by:

- Working with customers to capture, understand, and address current and emerging requirements, establish policies, and share best practices
- Working with suppliers, consortia, and standards bodies to develop consensus and facilitate interoperability, to evolve and integrate specifications and open source technologies
- · Offering a comprehensive set of services to enhance the operational efficiency of consortia
- Developing and operating the industry's premier certification service and encouraging procurement of certified products

Further information on The Open Group is available at www.opengroup.org.

The Open Group publishes a wide range of technical documentation, most of which is focused on development of standards and guides, but which also includes white papers, technical studies, certification and testing documentation, and business titles. Full details are available at www.opengroup.org/library.

# The TOGAF® Standard, a Standard of The Open Group

The TOGAF Standard is a proven enterprise methodology and framework used by the world's leading organizations to improve business efficiency.

## **This Document**

It has been developed and approved by The Open Group.

This Guide puts forward advice on establishing an Enterprise Architecture (EA) Capability that aligns to a set of requirements and expectations specific to each enterprise. It proposes an approach for the standing-up and enhancing of an enterprise's EA Capability based upon the established best practice contained within the TOGAF® standard, a standard of The Open Group.

This Guide is structured to provide the context, content, and rationale behind choices and steps that an EA Leader can consult at any point in time to set up, operate, or improve the value extracted from the practice of EA in the organization.

The intended audience for this Guide is as follows:

- Professionals who have been tasked with establishing and evolving an enterprise's EA Capability
- · Business Leaders who are contemplating an investment in EA as a strategy
- · Strategy and technology advisors to an enterprise's Leaders
- · Professionals and experts who are enthusiasts in the field of EA or organizational transformation

This Guide is written directly for the person who is tasked with developing, sustaining, and evolving an EA Capability that delivers what their enterprise needs.

A high-functioning EA Capability optimizes Boundaryless Information  $Flow^{TM}$  within and between enterprises based on open standards and global interoperability.

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The following documents are referenced in this TOGAF® Series Guide, or the concepts discussed in this Guide are derived from these works.

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