## ON HOW YOU CAN NAKE THE WEB A BETTER PLACE

1 EN	IBRACE FUZZINESS FROM THE START	12
2 <b>Th</b>	E UGLIER THE BABY, THE BETTER	20
3 D	) YOUR BEST TO DO AS LITTLE AS POSSIBLE	30
(4) M	AKE THE WEB FOR EVERYONE	40
5 <b>T</b>	IINK BEYOND THE DEADLINE	52
6 M	AKE STUFF PEOPLE NEED, USE AND LOVE	64
7 K	IOW YOUR STUFF	76
8 <b>LE</b>	T'S KEEP THE WEB OPEN	90
9 ST	AY LEAN & LIGHT	100
10 <b>T</b>	IE WEB IS BUILT BY TEAMS	110
(11) W	ORK SMARTER TOGETHER	124



An ugly baby has all the right parts: 10 fingers, 10 toes, 2 eyes, 2 legs, ... It still needs to mature and is not perfectly proportioned yet, but you have an idea of what it will grow into.

That is exactly how you should look at the first work you share. Don't get lost in cosmetic details, but look at the key features and evaluate them from a user's point of view. Getting good and solid feedback on a first version will allow you to make the necessary improvements or pivots early on in your project, without impacting it too heavily.

The goal is to validate our assumptions, to experiment, to test with users what it is they really need, use and love. We don't need masterpieces to do that. Quite the opposite. The rougher, the better. It will help us find out more quickly where we are wrong and where we are right, and to focus our resources on the essential questions.



Ask yourself a simple question:

#### WHAT IS 80% OF The Users doing 80% of the time?

#### THAT SHOULD BE YOUR FOCMS.



#### HOW CAN YOU CALCULATE THE return OF WHAT YOU'RE DOING?

For every feature you develop, think about the costs and return over time before you start.

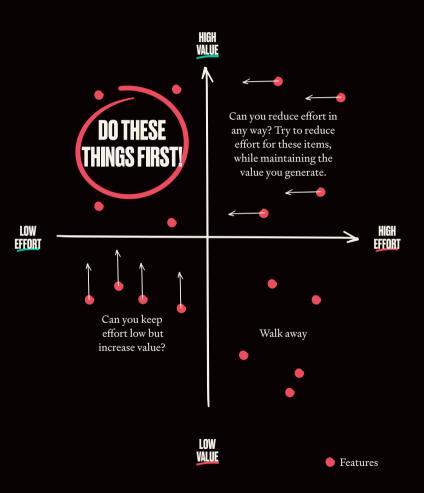
How many hours put in by how many people does it take to develop the feature?

What is the return of implementing this feature?

For example, a feature may save a content editor 5 minutes per week, meaning he would save 250 minutes per year. That is 4 hours and 10 minutes.

But developing the feature might take 80 hours.

That means it would take almost 20 years to earn back the development of this feature.





The spirit and core ethos of the Web is that it should be accessible for everyone. Easy to find, easy to navigate, easy to read, easy to use, easy to understand. It should feel intuitive and effortless.

Making the Web for everyone means we should design it for everyone and test it with everyone. Not just people like us, but all kinds of people, with varying abilities, varying sensibilities, varying motivations.

A common misconception however is that accessibility issues only apply to people with certain disabilities or those who are less tech-literate. Making something that is effortlessly easy to use will benefit everyone, including people with perfect eyesight, perfect hearing, perfect motor skills and perfect tech literacy.

### WRITE CLEAN CODE BECAUSE OTHER **PEOPLE MIGHT BE UPDATING IT LONG AFTER YOU HAVE COMPLETED THE PROJECT.**

# DON'T JUST ASSUME DON'T JUST ASSUME DOU'VE CREATED SOMETHING PEOPLE AGTUALLY USE, NEED AND LOVE.

Go out and test and observe in the real  $(\mathbf{V})$ world. With real users. In real situations.



() Not once, but many times.



Defaulting to asynchronous does not mean you don't need synchronous meetings anymore. To make synchronous video calls as efficient as possible, try these meeting gestures.





 "WE ARE MOVING TOO FAR AWAY FROM THE TOPIC."
 "I AGREE WITH WHAT YOU ARE SAYING"

 "YOU ARE SAYING"

 "I AGREE WITH WHAT

 YOU ARE SAYING"

 "I AGREE WITH WHAT

\$ D4 ··· ~

"APPLAUSE!"



••••••

\$ D4 ··· ~